


TO: Juvenile Welfare Board Members

FROM: James E. Mills, Executive Director 
Browning Spence, Director, Community Planning & Research #BS

Requested Action

The Board is requested to ratify the Year One Community Change for Youth Development (CCYD) Plan and Budget for the Greater Ridgecrest Area Youth Development Initiative (GRAYDI) for fiscal year 2002/2003.

Options

1. Ratify the attached Plan and Budget.
2. Return Plan to Greater Ridgecrest Area Youth Development Initiative Council for specific recommended issues or suggestions.
3. Any other action the Board deems appropriate.

Recommended Action

Approve the attached Community Change for Youth Development Plan and Budget for fiscal year 2002/03.

- a. Allocate up to \$63,875 to Pinellas County Urban League for FY 02-03 for Tutorial/Computer and Family Support activities with special condition for a six month contract.
- b. Allocate up to \$34,815 for FY 02-03 to the Suncoast Family YMCA for management of the work and work learning activity.

Source of Funds

\$173,400 has been included in JWB FY 02/03 Capacity Building Budget for the Greater Ridgecrest Area Youth Development Initiative.

Fiscal Impact

The recommended actions will utilize \$98,690 of the \$173,400 GRAYDI Budget.

Narrative

The contract with the Greater Ridgecrest Area Neighborhood Family Center was terminated in the summer of 2001 because of programmatic and fiscal problems. To continue JWB's commitment to the Ridgecrest neighborhoods, JWB initiated a planning process with residents and service providers in the Greater Ridgecrest neighborhood for replacement services.

The community planning group selected the CCYD model as the service delivery and governance model that best fit the needs of the community. The CCYD model is a conceptual framework that provides supports and opportunities to young people using five core concepts or themes important to positive youth development:

- Support and guidance from caring adults
- Constructive activities during "gap periods" or non-school hours
- Youth involvement in decision-making
- Work as a developmental tool
- Continuity of support through critical transitions in adolescents lives

This model delivers services and programs by out stationing JWB staff in a neighborhood to work with a resident-driven council with significant planning, budgeting, and program oversight responsibilities. This model is being successfully employed in the Childs Park area of St. Petersburg. This action followed a lengthy planning effort by residents and service providers.

At the May meeting, the Board approved the development of a modified Community Change for Youth Development (CCYD) model and summer programming for the Ridgecrest Community.

Over the summer GRAYDI implemented a successful Academic Tutorial and Computer Literacy Program. The program was delivered at two sites in a collaborative effort that included the Pinellas County Urban League, The Greater Ridgecrest Area YMCA (part of the Suncoast Family YMCA), Young Life of Pinellas, Police Athletic League and the Pinellas County Sheriff's Department. Two hundred and twenty-two youths participated in this eight week academic tutoring and basic computer literacy activity. Based on this success, GRAYDI decided to expand this program to another site and extend the length of the program to one full year.

Staff followed Board guidance to work closely with existing resources in the community and not duplicate them in the development of a year-round plan.

The 02-03 Plan has four key components:

- A year round academic tutoring and computer literacy activity at three sites
- A career development and youth employment activity
- A family support person for case management services
- The continued efforts of GRAYDI and JWB staff to plan and monitor program services, expand collaborative efforts, and council training and development

Table 1

Component	Youth-Adult Served		Cost	Provider
Board & Community Development Collaboration	25	25	\$74,710	GRAYDI/JWB staff
Tutorial & Computer Literacy	250	25	51,198	PCUL
Family Support	25	15	12,677	PCUL
Career Development & Youth Employment	60	0	34,815	Ridgecrest YMCA
Total	360	65	\$173,400	

A special condition for a six month contract for Urban League is recommended to allow them to complete their ASSET program development Action Plan. Once successfully completed, PCUL would be eligible for a second six month contract for the remainder of the fiscal year.

Staff Resources: Bufus E. Gammons, Corene Collins, Trenia Cox

ATTACHMENT

GREATER RIDGECREST AREA

**YOUTH DEVELOPMENT
INITIATIVE**

**ONE -YEAR PLAN
2002-2003**

August, 2002

GREATER RIDGECREST AREA YOUTH DEVELOPMENT INITIATIVE

I. INTRODUCTION

The Greater Area Ridgecrest Youth Development Initiative (GRAYDI) is a group of residents, community leaders, concerned citizens and professionals interested in developing youth activities in the west-central Pinellas County area that is known as Ridgecrest-Baskin. The Juvenile Welfare Board funded GRAYDI in May of 2002 with a five-month Implementation Grant for \$75,000 to establish an office, increase resident involvement, initiate the building of partnerships and implement a summer tutorial program. The community had already established a core of trusted and recognized leaders that served as a steering committee. This committee committed to obtaining new resources while coordinating existing ones. During implementation, this planning committee was integrated into a community council. Most of the planned strategies for the implementation period were accomplished. The Initiative developed more supports, a work program, explored the provision of additional human services, and recruited more youth.

The Year One plan reflects the progress of a dedicated group of community members and staff committed to youth development and community change. Over the past several months, this group met each challenge with concern and enthusiasm. Community outreach and mobilization efforts were successful over this brief period. The Steering Committee doubled in size as staff began to engage more residents. Collaboration grew between the PCUL; the Greater Ridgecrest Area Young Men Christian Association (YMCA); Young Life of Pinellas; Police Athletic League, and the Pinellas County Housing Authority. The Initiative explored a relationship with Boley Manor and its work and career-planning program, Danville Neighborhood Development and Family Continuity. The Initiative is a long-term effort focusing on youth development, family support, and community empowerment and the Council is taking deliberate steps in this regard.

This year's plan emphasizes the continued recruitment and training of council members and the development of several youth to serve on the Council. The goals are to develop a resident driven form of governance, refine and expand the tutorial and computer literacy activities, develop new education to career opportunities and implement a successful family support program. Listed below is a summary of the planned programs:

Council and Community Development Collaboration

- This group of youth and adults will set governing policies and procedures, evaluate programs, promote collaboration and recommend funds for services. Adults will mentor youth on planning, development of request for proposals and decision-making in a resident driven initiative

Tutorial and Computer Literacy activity

- This activity is planned for three locations and projects to serve 250 youth in

homework tutoring, computer training and build reading, math and writing skills for youth between the ages of 5 to 17. The Urban League has obtained fifteen computers to use at the three sites. Certified teachers will be at each site. A computer camp will replace this after school activity for eight weeks during the summer.

Career Development and Youth Employment

- This activity will serve youth between the ages of 10 and 17 through a collaborative effort with the YMCA. With the YMCA funding half of the salary and fringe for the full time staff, youth will participate in a variety of mentoring, job training and career planning opportunities.

Family Support

- The goal is to hire a full-time case manager later in the fiscal year to assist residents' transition to self-sufficiency. The case manager assesses resident needs and develops service plans and make referrals for up to twenty-five families. Two potential partners were identified in the development of this activity and the hiring of staff.

The proposed budget for Year One is \$173,400, which is revenue from the JWB (Juvenile Welfare Board). The proposed budget will fund the activities for fiscal year 2002-2003. (Table 1)

Component	Youth-Adult Served		Cost	Provider
Council & Community Development Collaboration	25	25	\$74,710	GRAYDI/JWB staff
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Total	360	65	\$173,400	

II. ACCOMPLISHMENTS OF THE FIVE-MONTH IMPLEMENTATION PERIOD AND CURRENT STATUS OF LOCAL GRAYDI EFFORT.

The major objectives of the implementation period action plan were:

1. Continue recruitment of committee members and selection of an Executive Committee
2. Establish an office for Initiative and out station JWB staff

3. Recruit and hire staff and support personnel
4. Recruit and increase involvement of youth members
5. Develop and implement an academic tutorial/computer literacy program
6. Develop plan for year round tutorial/computer literacy program for year one
7. Identify provider(s) or coordinator for career development and youth employment activity
8. Establish By-Laws and governing principles
9. Identify and establish formal relationships with agencies/organizations providing services in and around the Ridgecrest area neighborhood
10. Develop plan for Career Awareness/ Youth Employment Services

All ten objectives were successfully addressed during the last five months.

During the implementation period, adult participation increased. Adult participation in planning meetings more than doubled and youth began to attend meetings and a distinct form of governance began to emerge. The emerging governance structure combines residents, service providers and youth on the council. This advisory group is committed to a community change/youth development model that stresses five core concepts or guiding principles that provide supports and positive opportunities for young people in the Ridgecrest-Baskin area. The program exposed youth and parents to the five core concepts for the first time while serving over 200 residents ranging in age from 5 to 17 years. These Core Concepts are:

- Support and guidance from caring adults
- Constructive activities that fill non-school or "gap periods"
- Youth involved in positive peer group activities and decision-making
- Work as a developmental tool, and
- Continuity of support through critical periods in their lives

This model was successfully demonstrated over the past seven years in the Childs Park Community of St. Petersburg. This model for continued, sustainable governance and the development of long-term collaborations is being implemented in the Greater Ridgecrest neighborhood, and it began with building relationships with the Pinellas County Urban League (PCUL), Young life of Pinellas County and the Greater Ridgecrest YMCA.

An administrative assistant was hired and a program coordinator from CCYD at Childs Park transferred as support staff during the five-month implementation period. Staff established an office within the Urban League offices and started full operation in July of 2002.

PCUL launched a successful summer tutoring and computer activity serving over 220 youth and GRAYDI evaluated this program giving it high marks. Incorporated into the planning process were the following recommendations from the experience with the summer program:

- Purchase Net Nanny software to prevent access to inappropriate websites.
- Purchase appropriate software for all sites at the same time (as best we can).

- Sponsor computer training for parents through family training.
- At the Young Life site, need larger computer area.
- More pre-program planning time.
- Need lower level assessment software for the Pre-K to primary grade students.
- With an 8-week schedule, have periodic brief operational meetings for all participating staff.
- For safety purposes, position electrical cords where student's feet cannot touch. Perhaps, use twistlers or tape.

The success of the activity allowed for its selection as a phase two program with expanded services.

The Initiative also identified the YMCA as a provider for the career awareness and youth employment services and initiated contact with other key providers for future collaborations.

Youth Participation

2002 summer project	Youth
Planning	5
Tutorial	222
TOTAL	227

The summer academic/tutorial activity served 222 children and youth at two sites, the PCUL and the Young Life Center. The Urban League hired three teachers through the grant and provided a fourth instructor in-kind. Adult volunteers from the Pinellas County Sheriff's Department and the Police Athletic League assisted the teachers and Young Life and the YMCA provided drivers and additional adult support. This 8-week activity ended during the first week of August. The goal was to prevent students from falling behind in their studies during the summer while encouraging life-long learning. The activity also sought to improved computer skills and literacy in a safe environment. The main objectives were:

- Utilize different learning methods and tools
- Maintain reading and math levels of students
- Develop computer skills for students and
- Motivate students to continued learning

The program used instructors and computer software to teach and enhance basic reading, writing and math skills as well as facilitating Internet research and participation in educational games. Students were tested and evaluated using up-to-date software (Phillip Roy, Inc) and the teachers compiled "community feedback" from youth, participants, adults and providers for future planning.

The activities in the summer program focused on both the academic and cultural

perspective of all the students. Planned activities were applicable to elementary, middle and high school students. The instruction was integrated into the regular summer activities of the children and was planned for short structured periods during each day of approximately one hour.

III. PLANNED ACTIVITIES FOR YEAR ONE

COMPREHENSIVE TUTORIAL & COMPUTER PROGRAM

Following the recommendations of the newly established program committee of the Council and staff, GRAYDI decided to expand the services and activities of the summer program to a year-round community program. The program proposes to expand to three sites adding the Greater Ridgecrest YMCA as a site. Including the summer camp, this community program is now expected to serve 250 youth during year one. Currently, there are fourteen computers at two sites. PCUL will provide a minimum of 15 additional computers. This will facilitate the expansion into the new site. While youth are in school, PCUL will use the computers labs for adult basic education.

This program serves youth and adults seeking academic tutoring and homework assistance, FCAT preparation, GED/ABE, SAT/ACT practice exams, computer skills and literacy. PCUL manages the activity for GRAYDI through a contract with the Juvenile Welfare Board. PCUL is responsible for hiring and orientation of teachers, the purchase and inventory of supplies. Other responsibilities include collection and maintenance of appropriate data for the program. The program will operate for 38 weeks beginning in October and an eight-week summer camp. The hours of operation are 3:00 pm to 7:00 pm, Monday through Thursday and as much as possible mirrors the academic year of the Pinellas County School Board along with summer activities.

WORK AND WORK LEARNING

This initiative will provide skill development, mentoring, leadership development, volunteerism, work experience and ultimately employment that fosters healthy growth and development and positive self-esteem. The work program proposes to serve a minimum of 60 target youth in a variety of work and skill training opportunities. These opportunities will include resume writing, interviewing, internet job search techniques and developmental keyboard skills. Youth will be chosen through existing relationships with the YMCA, Young Life of Pinellas, The Police Athletic League and the Rainbow Village YMCA. Opportunities will be provided through the Greater Ridgecrest YMCA and coordination with existing youth serving agencies providing services in the area such as the Pinellas County Urban League (PCUL), Pinellas Junior Achievement, St. Petersburg College, Eckerd College, JWB and the City of Largo, Department of Leisure Services. A work and outreach specialist hired by the YMCA will coordinate this activity. The YMCA will provide one-half of the funds for the salary. The proposal for the year is divided into four primary categories, all allowing youth to choose and organize activities, develop goals and behavioral standards and select leaders. They are:

Job Training

Ten youth are projected to work in collaboration with several local businesses identified to provide work-learning experiences for youth in a variety of jobs.

Mentoring

This activity encourages a minimum of five youth ages 12 to 17 working with adult members of GRAYDI to witness and participate in all council business and learn decision-making skills necessary to sustain a business or organization. The youth, ages 13 to 17 from the local community, will have opportunities to develop mentoring relationships with adults as part of the (MCAP) Multi-cultural Achiever Program. This year round activity includes career awareness workshops, collage tours, one-to-one mentoring sessions twice a month, job shadowing and opportunities for full tuition paid scholarships. These opportunities will include career clusters in Arts and Entertainment, Business, Communication and Media, Computers and Data Processing, Engineering and Design, Health, Pharmaceutical and Medical Services and Public Service and Law Enforcement. This activity requires the families of participants to make a year round commitment and actively participate in the success of the program.

Paid work

The work and outreach specialist will work with businesses and other youth serving agencies to develop opportunities for up to twenty youth between the ages of 15 and 21. This includes youth projected for summer employment or referrals to jobs. Pre-employment counseling, job coaching, skills training and job placement are planned activities. The work/outreach specialist will follow-up with youth and their families as well as provide support and guidance when needed.

Future Education and Career Planning (FECP)

This activity provides a learning experience for youth too young to work. Two sessions are planned for up to 20 youth each. The anticipated results are to increase and facilitate learning opportunities by exploration of youths' work interests. This career exploration along with parental participation is designed to promote the value of work and skill development with a goal toward self-sufficiency and citizen responsibility.

FAMILY SUPPORT

This activity is projected to start in June 2003. The Pinellas County Urban League will employ the case manager. Additional community resources will be sought to make this a full time position. This full time case manager will serve three sites, the Pinellas County Urban League, Young Life Center and the YMCA. The case manager will assist families in the following ways:

- Transitioning from dependency to self-sufficiency using resources made available through the initiative and its' collaborative partners.
- Development of individual service plans to address those needs
- Providing referral services as appropriate

GRAYDI staff plans to develop this activity over the next six months in collaboration with Family Continuity program and the Pinellas County Housing Authority. The Pinellas County Housing Authority lost their case manager in July 2002 due to funding cuts.

IV. SUMMARY

Most activities offer opportunities for leadership, planning, and decision-making in positive peer groups. The Council allows youth to serve and vote as adults on all issues. Youth are consistently involved in decision-making on GRAYDI and serve on committees such as the interview, nominating, by-laws, and employee screening. GRAYDI also depends on youth as leaders when making funding decisions and engaging residents.

Engaging local institutions are important for community change and GRAYDI is committed to creating and maintaining strong ties to local institutions and agencies including faith-based institutions. GRAYDI has benefited by its relationship with the lead agency, JWB. JWB funds programs locally and has many resources conducive to building partnerships and for youth development. JWB out-stationed staff to GRAYDI and even provides ongoing organizational training for new agencies at little or no cost.

During the five-month Implementation period, the Initiative began productive relationships with local youth serving agencies and business people. Among the most important are PCUL, Greater Ridgecrest YMCA and Young Life of Pinellas. The PCUL managed the summer academic and computer program for the Initiative. This collaboration contributed its existing computers, the site and a teacher to the Initiative and will add a minimum of 15 computers to the year round program. Staff from the PCUL serves with a GRAYDI representative and others on the Coalition of Service Provider that meets monthly.

YMCA contributed staff and transportation to the summer activity and its staff has participated in planning from the beginning and has proposed to manage the work-learning program for GRAYDI. GRAYDI funds a one half-time position with a match from the YMCA to employ a work and outreach specialist full time to coordinate the work and work learning activity. This relationship allows GRAYDI to leverage its scarce resources and provide other activities that enrich the community and its residents.

Monitoring progress, service levels and quality will be done on three levels. First, program staff will submit budget and client data into the Web-based reporting system, (SAMIS) Service and Activities Management Information System of JWB. This will allow staff to track program and fiscal trends for the Initiative and make recommendations. Data collection documentation or backup will be kept at each site. Enrollment and participation data will be submitted to staff on a monthly basis to establish an independent base of data on the Initiative.

Additionally, providers will produce monthly reports on progress and program quality using its measurable objectives and service levels as benchmarks. Monthly reports are submitted to GRAYDI staff by the seventh of each month that summarizes activities, participation and spending. Staff collects monthly reports and provides Quarterly feedback to providers and GRAYDI. Finally, the Council receives verbal updates from providers at the regular GRAYDI meetings. Monitoring is primarily the responsibility of GRAYDI and the Council depends on the providers and staff for reports, but JWB Programs and Finance will also follow-up with site and annual visits. The Strategic Plan is a blueprint of annual activity and all program activities will be evaluated against it and the program methodology.

Representatives of the Initiative met with representatives of Family Continuity, the Pinellas County Housing Authority and Boley, Inc. to discuss some trends in services and future plans. The Council plans to decide if it is interested in providing family support services directly or encourage greater utilization of existing community resources. One of the primary community resources that will be assisting with decision-making in this area is Family Continuity. Family Continuity will participate with the Initiative during the first quarter of the year in these discussions.

APPENDICES

Appendix 1 - *Line Item Budget*

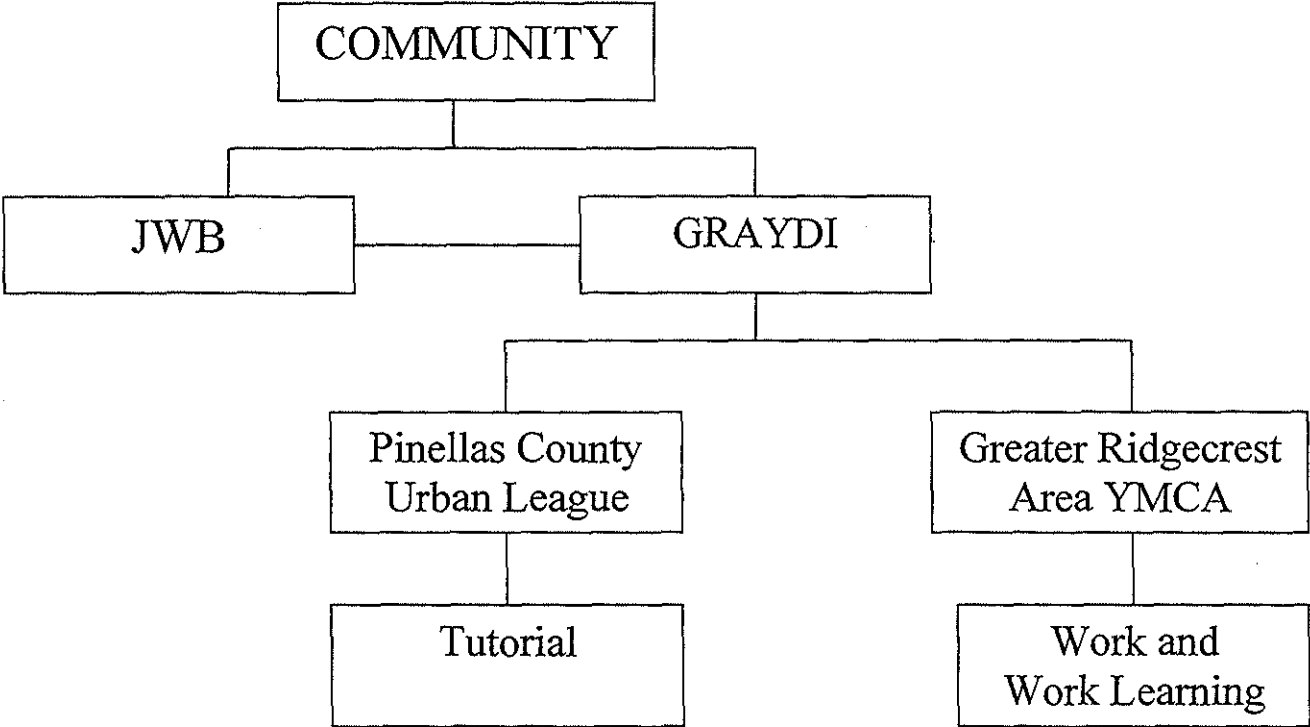
Appendix 2 - *Organizational Chart*

Appendix 3- *Membership List and Officers*

**GREATER RIDGECREST AREA YOUTH DEVELOPMENT
INITIATIVE
LINE ITEM BUDGET FOR 2002-2003**

Description	GRAYDI	PCUL	Ridgecrest YMCA
		Tutorial	Work Learning
Personnel/Salary	\$54,947	\$37,946	\$13,000
Fringe Benefits	11,340	4,692	5,043
Contractual	200		
Travel	690	435	
Conference/Field trip	0		5,000
Training	300		
Telephone	2,853		
Telephone/LD	50		
Communication Internet/DSL		1,500	
Postage	420		
Utilities			
Water			
R & L Building			
R & L Equipment			
Insurance			
Equipment R & M			
Vehicle R & M			
Printing	100		
Copying	200		
Advertising	600		
Promotional	600		
Office Supplies	1,260	900	
Operating Supplies	1,000	900	
Books			
Dues/Membership			7,500
Educational Materials	150	900	
Food & Nutrition			
Transportation		4,758	
Administrative Cost		7,844	4,272
Capital Outlay			
Newsletter-Youth Development		4,000	
TOTAL PROGRAM	\$74,710	\$63,875	\$34,815

GRAYDI ORGANIZATIONAL CHART 2002-2003



Greater Ridgecrest Area Youth Development Initiative
(G.R.A.Y.D.I.)

Executive Committee

- * Tasker Beal, Jr. - *Chairperson*
Constellation Technology Corp
7887 Bryan Dairy Rd.
Largo, FL 33777
Phone: (727) 547-0600 ext. 6165
- ** Vernon Bryant - *Vice-Chairperson*
Florida Botanical Gardens
12175 125th Street N
Largo, FL 33774
Phone: (727) 582-2661
- * Delores McClendon - *Treasurer*
12096 132nd Avenue N.
Largo, FL 33778
Phone: (727) 582-2100 ext. 28406
- ** Lillie McGarrah - *Secretary*
13637 120th Street North
Largo, FL 33778
Phone: (727) 581-2604

* One year term

** Two year term

Greater Ridgcrest Area Youth Development Initiative 2002 Steering Committee List

Last	First	Company/Home	Phone	Fax	E-mail
B					
Beal	Tasker, Jr.	Constellation Technology Corporation 7887 Bryan Dairy Rd., Largo, FL 33777			
Booze-Saxton	Tera	R'Club Ridgcrest Elementary 1901 119 th Street N Largo, FL 33778			
Bright	Lendal <i>(Deputy)</i>	Pinellas Co. Sheriff 11473 Ulmerton Rd. Largo, FL 33778			
Brown	Jacqueline	1020 15 th Avenue NW Apt. A Largo, FL 33770			
Bryant	Vernon <i>(Director of Horticulture)</i>	Florida Botanical Gardens 12175 125 th Street N Largo, FL 33774			
Bryant	W.J. <i>(Coordinator)</i>	Pinellas County Schools 500 Role Models of Excellence Project 6100 154 th Avenue N Clearwater, FL 33760			
C					
Campbell	Regina <i>(Section III Coordinator)</i>	St. Petersburg Housing Authority 2130 22 nd Way SW Largo, FL 33774			
Campbell	Bernice	Dansville Neighborhood Development Corporation 12630 132 nd Ave N Largo, FL 33774			
D					
Days	Colleen	13025 120 th Street North Largo, FL 33778			

**Greater Ridgcrest Area Youth Development Initiative
2002 Steering Committee List**

Last	First	Company/Home	Phone	Fax	E-mail
Dixon	Elizabeth	1700 Taylor Lake Circle Largo, FL 33778			
G					
Gardner	Annie	13141 120 th Street N Largo, FL 33778			
H					
Hobson	Edward	Young Life 12601 130 th Avenue North Largo, FL 33774			
Holland	Charles	12600 118 th Street N Largo, FL 33778			
K					
Komar	Dennis <i>(Deputy-CPO)</i>	11473 SR688 Largo, FL 33774			
L					
Loving	Alvina	Pinellas County Urban League 13420 Adams Circle Largo, FL 33774			
M					
Martin	Trail	Young Life Pinellas 12601 130 th Avenue North Largo, FL 33774			
Marshall	Fred	1951 Taylor Lake Circle Largo, FL 33778			
McClendon	Delores	12096 132 nd Avenue North Largo, FL 33778			
McClendon	Rev. Willie	12720 118 th Street North Largo, FL 33778			
McGarrah	Lillie	13637 120 th Street North Largo, FL 33778			
Meleen	<i>Christopher (Deputy)</i>	Pinellas County Sheriff 11473 SR688 Largo, FL 33774			

Greater Ridgecrest Area Youth Development Initiative 2002 Steering Committee List

Last	First	Company/Home	Phone	Fax	E-mail
Miller	Joseph <i>(Center Manager)</i>	Pinellas County Urban League 13420 Adams Circle Unit B Largo, FL 33774			
Monroe	Helen	2312 22 nd Avenue SW Largo, FL 33774			
P					
Patterson	Annette <i>(Outreach Counselor)</i>	The Haven of RCS P.O. Box 10594 Clearwater, FL 33757-8594			
Philpot	Fran	2323 20 th Avenue SW Largo, FL 33774			
Poinsette-Caphart	Vivian	1609 Taylor Lake Circle Largo, FL 33778			
Ponds	Alicia	5898 Toucan Place Clearwater, FL			
Poth	Bob <i>(Principal)</i>	Ridgecrest Elementary School 1901 119 th Street North Largo, FL 33778			
Potts	Paula	Pinellas County PAL Pinellas Co. Sheriff 11473 Ulmerton Rd. Largo, FL 33778			
Price	Barbara	11860 129 th Avenue North Largo, FL 33778			
S					
Smith	Rev. Bernard	Greene's Chapel A.M.E. Church 1905 134 th Avenue N Largo, FL 33778			
Swain	Kathy <i>(Asst. Park Supervisor)</i>	Pinellas County Park Department Pinellas Trail 631 Chestnut Street Clearwater, FL 33756			
T					
Taylor	Robert Paul <i>(Corporal)</i>	Pinellas County Sheriff 10750 Ulmerton Road Largo, FL 33778			
W					
Wardlow	Michael <i>(Outreach Counselor)</i>	Greater Ridgecrest YMCA 1801 119 th Street North Largo, FL 33778			

**Greater Ridgecrest Area Youth Development Initiative
2002 Steering Committee List**

Last	First	Company/Home	Phone	Fax	E-mail
Waters	Zonald	Largo for Youth 2214 119 th Street N Largo, FL 33778			
Welch	Anthony <i>(Executive Director)</i>	Greater Ridgecrest YMCA 1801 119 th Street North Largo, FL 33778			