

TO: Juvenile Welfare Board Members

FROM: James E. Mills, Executive Director 
Lisa A. Sahuika, Director of Programs and Finance 

Requested Action

The Board is requested to approve the recommended policy changes regarding funding criteria, specifically sections 2-2, 2-4.3, 2-4.18 and 2-4.20 of the Board policies on funding, evaluation, finance and budget.

Options

1. Approve the request
2. Deny the request
3. Any other action the Board deems appropriate

Recommended Action

Approve policies 2-2, 2-4.3, 2-4.18, and 2-4.20 located in Attachment I.

Source of JWB Funds

None

Fiscal Impact

None

Narrative

- ◆ The Board adopted revisions to policy on funding, evaluation, finance and budget on June 6, 2000. While the Board approved the recommended staff changes, the Board requested that staff refine criteria used as guidance by the Board and staff in assessing applications submitted for JWB funding in section 2-2 as well as the criteria for out-of cycle-funding requests in 2-4.18.
- ◆ Policies have been clarified in order to ensure a higher degree of consistency between resource allocation policies and the strategic direction of the JWB through the establishment of absolutes. These absolutes state that to be eligible for funding, programs must: 1.) reflect the goals of the Strategic Plan as well as the operating Principles and Public Policy Statements of the Juvenile Welfare Board; 2.) demonstrate new approaches and techniques based on solid research, theory, and/or promising practices or utilize existing approaches or techniques which are research-based, proven, and/or validated programs; 3.) be cost effective and provide tangible benefits for participants; and 4.) reflect competence, respect, and appreciation within the community for all aspects of diversity.

- ◆ Language has been added to emphasize that priority will be given to programs that meet one or more of the following: 1.) fill documented gaps in the network of services for children; 2) generate or receive match funds for programs or services consistent with the Strategic Plan and have potential for sustainability from other funding sources; 3.) are time-limited and have potential for sustained funding from other agencies or sources); and/or 4.) demonstrate through program design and/or cooperative agreements that services for children and families are coordinated and comprehensive.
- ◆ Language has been developed to more clearly refine the three (3) JWB funding categories defined in the specific plan. Specifically, language has been included to define 1.) Community and Human Development; 2.) Personal Problem Solving; and 3.) Support Activities and Services.
- ◆ Staff recommendations for the clarification of the parameters for out-of-cycle funding includes language to clarify that: 1.) programs must reflect the goals of the Strategic Plan; 2.) JWB's primary funding purpose is to award public funds on the basis of the competitive process; 3.) an agency should not use out-of-cycle funding as an alternative to a competitive cycle; and 4.) requests must be submitted in the JWB format or approved format.
- ◆ Staff recommends limiting agency out-of-cycle funding request to: 1.) funds for currently funded programs, which experience an unforeseen financial emergency; 2.) time-limited funds for up to three (3) years to match newly available time-sensitive federal, state, local, or foundation funds; and 3.) one-time-only or time-limited funding consistent with established policies and the Strategic Plan for which an appropriate funding cycle is not available or scheduled.
- ◆ Staff recommends that the Juvenile Welfare Board reserve the right to initiate out-of-cycle funding requests for funds to support: 1.) collaborative funding opportunities with other funding sources; 2.) community planning activities in which JWB has been actively participating; 3.) research or demonstration projects within budgetary appropriations; and 4.) program/services previously approved through the JWB planning process.
- ◆ Staff recommends clarifying Board policy on funding capital expenditures in section 2-4.3. Language has been developed to specify that capital expenditures are funded through the competitive Equipment and Renovation fund cycle. However, the Board reserves the right to allocate limited capital expenses for programs applying for initial funding.

Staff Resource Person: Karen Perkins