

4-11-2019

Juvenile Welfare Board Meeting : 2019 : 04 : 11 : Minutes

Juvenile Welfare Board of Pinellas County.

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Juvenile Welfare Board

Investing in children. Strengthening our community.

BOARD MEETING

**THURSDAY, APRIL 11, 2019
DIRECTLY FOLLOWING THE 9:00 AM
FINANCE COMMITTEE MEETING**

**JUVENILE WELFARE BOARD
14155 58TH STREET NORTH
EDMONDS NERI CONFERENCE ROOM
CLEARWATER, FL 33760**

MINUTES

I. CALL TO ORDER

Mr. Brian Aungst, Jr., Chair, called the meeting to order at 9:07 AM.

Prior to calling the meeting to order, Mr. Aungst introduced Ms. Rebecca Kapusta, the new Vice President for Eckerd Connects Community-Based Care, who provided a background on her career and outlined her upcoming work in Circuit 13 and Circuit 6.

Attendee Name	Title	Status
Brian Aungst, Jr.	Board Chair	Present
Susan Rolston	Board Vice Chair	Absent
Rick Butler	Board Secretary	Present
Bob Dillinger	Public Defender	Absent
Michael Grego	Superintendent	Absent
Bernie McCabe	State Attorney	Present
Michael Mikurak	Board Member	Present
James Millican	Board Member	Absent
Patrice Moore	Sixth Judicial Court Judge	Absent
Karen Seel	Pinellas County Commissioner	Present
James Sewell	Board Member	Present

II. CONSENT ITEMS

- A. Approve Board Minutes for March 14, 2019
- B. Accept Finance Committee Meeting Minutes for March 21, 2019
- C. Accept Financial Report for March 2019

Mr. Aungst asked for approval of the Consent Items. There were no questions nor discussions.

ACTION: Dr. James Sewell moved to Approve the Consent Items as presented; seconded by Mr. Michael Mikurak. No further discussion, all in favor; motion carried.

Mr. Aungst then asked Mr. Mikurak to lead the Pledge of Allegiance.

III. ACTION ITEMS

A. Accept FY18 Audited Financial Statements

Mr. Brian Jaruszewski, Chief Financial Officer, introduced Mr. John Gilberto of Cherry Bekaert LLP who presented the FY18 audit. The Financial Statements and Compliance Reports for the year ending September 30, 2018 were distributed at each Board member's seat prior to the meeting. (See attached.)

Mr. Gilberto outlined the audit process and the standards used to complete the audit. He explained JWB received an unmodified audit opinion and there were no material weaknesses in the internal controls. He said the audit included a no comment management letter and an unmodified letter of compliance with internal activities.

He concluded the presentation with a brief explanation of the Other Post-Employment Benefits Other Than Pensions (OPEB) benefits that apply to retired employees. He also mentioned upcoming changes on leases that may impact JWB.

Mr. Aungst called for questions from the Board. There were none.

He called for a motion.

ACTION: Mr. Bernie McCabe moved to Accept the FY18 Audited Financial Statements as presented; seconded by Mr. Rick Butler. No further discussion, all in favor; motion carried.

B. Ratify Funding Recommendation for Boley Youth Employment Program Expansion

Mr. Bernie McCabe, Finance Committee Chair, outlined the committee's recommendation to approve funding for the expansion of the Boley Youth Employment Program. There was no discussion.

ACTION: Mr. Butler moved to Ratify the Funding Recommendation for the Boley Youth Employment Program Expansion as presented; seconded by Mr. Mikurak. No further discussion, all in favor; motion carried.

C. Approve Children's Literacy Requests for Proposals

Mr. McCabe announced the Finance Committee recommends approving the request for proposal (RFP).

Mr. Mikurak noted that he participated on the committee that developed the Scope of Work for the proposals. He commended staff for their work on the Request for Proposals and the decision to distribute two proposals: one for community outreach and the second for instruction and maintenance. The goal of both RFPs is to decrease the number of students who are not reading at grade level, using different approaches.

Mr. Aungst said he is not convinced that the Outreach RFP is a good approach due to concerns with the measurable objectives. He anticipates specific information will be available once the proposals are submitted. He said the concept of outreach is nebulous and he has the right to refuse to support an award of the Outreach proposals.

Commissioner Karen Seel voiced her agreement with Mr. Aungst's comments. She asked for the list of names of the outside representatives who will work with the staff RFP review teams. Ms. Judith Warren, Chief Operating Officer, announced the names of the three of the four representatives: Leah McRae, Misty Kemp, and Joanne Lightner. She said she will provide the name of the second representative who is sitting on the outreach evaluation committee.

Dr. Marcie Biddleman, Chief Executive Officer, listed measurement points for the Outreach RFP:

- Data on how much information is being disseminated
- Data on *reach* for example: *hits*, *likes*, requests for more information – especially for online and social media messaging sites used for dissemination
- Data on the content, methodology, targeting, and distribution of messaging strategies
- Data on attendance at outreach events
- Data on the number and types of requests for more information
- Data on follow-up and utilization on referrals to available literacy-related resources

There were no additional comments or questions.

ACTION: Mr. McCabe moved to Approve the Children's Literacy Requests for Proposals as presented; seconded by Dr. Sewell. No further discussion, all in favor; motion carried.

D. Approve Purchasing Waiver and Contract for WellSky

Mr. McCabe stated Central Florida Behavioral Health Network, Inc., (CFBH) notified JWB of the termination of its contract to provide the data system that facilitates the approval workflow for Family Service Initiative (FSI) incident requests.

Commissioner Seel questioned why CFBH terminated the contract.

Dr. Biddleman said she met with Ms. Linda McKinnon President/CEO, Central Florida Behavioral Health Network, Inc., who explained the CFBH system was only used for FSI.

Mr. Mikurak added CFBH is discontinuing use of the system.

Mr. McCabe stated the request is budget neutral.

Mr. Aungst called for the vote.

ACTION: Mr. Mikurak moved to Approve the Purchasing Waiver and Contract for WellSky as presented; seconded by Dr. Sewell. No further discussion, all in favor; motion carried.

E. Select September 2019 TRIM Hearing and Board Meeting Dates

Mr. Aungst expressed concern over setting the TRIM dates without five of the members in attendance at the meeting. After reviewing the six options, the Board chose to move the selection of the TRIM hearing dates to the regular May 9, 2019 meeting. The Board narrowed the choices to Option 5 and 6. Staff was instructed to email the proposed options to the Board for consideration in order for a vote to be taken at the May meeting.

IV. PRESENTATIONS

A. Summer BreakSpot Program, *Judith Warren Chief Operating Officer*

Ms. Warren reviewed a PowerPoint presentation documenting the growth of the summer BreakSpot lunch program offered throughout Pinellas County at recreation centers, churches, parks, and libraries. She discussed the marketing challenges over the past years. In FY18, there was significant expansion of the program with 436,449 meals distributed at 165 sites. The average daily attendance was 3,275 children.

Ms. Warren stated the Pinellas Park Recreation center is a new BreaksSpot site for FY18 and there are plans for more marketing in Coral Way to increase participation at that location.

Mr. McCabe asked if there was a flyer for North County. Ms. Warren responded there are flyers for each area of the county.

There were no other questions or comments.

B. Second Annual Youth Conference, *Paige Tucker, Community Outreach Facilitator*

Ms. Paige Tucker, Community Outreach Facilitator, shared stories and a video from the Second Annual Youth Conference that focused on mental health. It was held on Saturday, March 2, 2019 at the Pinellas Park Public Works Operation Center. Two youth who attended the conference read the poems they created at the conference poetry session. Ms. Tucker concluded her comments on the success of the event by crediting the Youth Leadership Council for creating a safe space where the youth made friends and allies.

There were no questions or comments.

V. CHIEF EXECUTIVE OFFICER'S REPORT

Mr. George Mention, Youth Leadership Committee Chair and a club member at the Wood Valley Boys & Girls Clubs, was named 2019-20 Youth of the Year for Boys & Girls Clubs of the Suncoast.

Ms. Yaridis Garcia, Community Planning Manager, has accepted a position on the national board of the Child Welfare League of America.

The 25th annual Cooperman-Bogue KidsFirst luncheon is Friday, May 3, 2019 at 11:30 AM. Staff met with the management of the Hilton Carillon and reviewed the event parking plan designed to remedy parking issues. Dr. Biddleman thanked the Board for their continued support of the event. She announced 350 tickets have been purchased so far.

The Board received blue Child Abuse Prevention Month awareness ribbons at their places. This year's Annual Child Abuse Prevention Conference will be held on April 25, 2019 at The Conmy Center, Our Lady of Lourdes Catholic Church, 750A San Salvador Drive, Dunedin.

JWB volunteers were recognized for their 2,120 hours of service. Statistics were provided to document the volunteers' work with the grade-level reading and sleep safety initiatives.

The Administrative Forum will meet three times a year in connection with the Health and Human Services Leadership Board (HHSLB) meetings. A Disaster Preparedness presentation was conducted by Cathy Perkins, Pinellas County Emergency Management. Mr. Jaruszewski is JWB's Emergency Management Representative for the county.

Census 2020 presentations were provided at the Administrative Forum and FSI meetings. There are part-time employment opportunities for residents who would like to participate in the program.

The Joint Community Council and Board Workshop is scheduled for May 9, 2019 at 5:30 PM in the Edmonds Neri Conference Room. The council will be celebrating 25 years of service.

The Foundation for a Healthy St. Petersburg and Unite Pinellas will release the Pinellas County Equity Profile on April 18, 2019 from 8:30 – 11:00 AM at the St. Petersburg Marriott.

BayCare's Community Mental Health and Substance Use Initiative has concluded its second meeting with 26 officials from a four-county area. The next steps are to name a governing board and designating work groups in four areas: working, healthcare stakeholders, non-healthcare stakeholders, and business operational along with three initiatives. JWB's children's mental health initiative fits well within the work of the group.

VI. INFORMATION ITEMS

Mr. Aungst asked if any items should be pulled for discussion.

No members pulled Information Items for discussion.

VII. OPEN AGENDA

Mr. Mikurak recognized Mr. Neil Brickfield, Police Athletic League (PAL) Executive Director and the work of the PAL staff who received recognition and a donation from the Women's Service League at a recent luncheon.

Ms. Colleen Flynn, JWB's legal counsel, announced two requests to address the Board.

Ms. Lindsay Carson, Chief Executive Officer, Early Learning Coalition of Pinellas County, Inc., provided a brief overview of proposed state and federal funding for early learning coalitions. She explained she is working with local elected officials to gather information about a funding formula option that is not favorable to Pinellas County. Ms. Carson also said the problems with the statewide database have not be corrected, but through manual calculations it has been determined that services are available for all Pinellas County children ages birth to five who had been on the ELC waiting list.

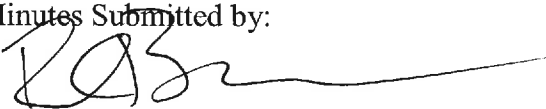
Ms. Lynn Tucker, a member of the District Monitoring and Advisory Council, offered a concise report on the work to achieve equitable education and close the gaps experienced by black students. She announced her belief that the work of the council aligns with JWB's efforts in these areas: discipline, family engagement, and summer learning. She will provide JWB the upcoming meeting dates for the council.

Mr. Rick Butler announced the staff anniversaries.

VIII. ADJOURN

Mr. Aungst moved for adjournment at 10:05 AM. No further discussion, all in favor; motion carried.

Minutes Submitted by:



Rick Butler
Board Secretary
05/09/19



Juvenile Welfare Board

Investing in children. Strengthening our community.

JUVENILE WELFARE BOARD

FINANCIAL STATEMENTS AND COMPLIANCE REPORTS

As of and For the Year Ended September 30, 2018

JUVENILE WELFARE BOARD
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Report of Independent Auditor

Members of the Board
Juvenile Welfare Board of Pinellas County

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the general fund, and the aggregate remaining fund information of the Juvenile Welfare Board of Pinellas County ("JWB") as of and for the year ended September 30, 2018, and the related notes to the financial statements, which collectively comprise JWB's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the general fund and the aggregate remaining fund information of JWB, as of September 30, 2018 and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Prior Year Information

We have previously audited JWB's 2017 financial statements, and we expressed unmodified audit opinions on the respective financial statements of the governmental activities, the general fund, and the aggregate remaining fund information in our report dated April 5, 2018. In our opinion, the summarized information presented herein as of and for the year ended September 30, 2017 is consistent, in all material respects, with the audited financial statements from which it has been derived.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the required supplementary information, as listed on the table of contents, on pages 3 through 10 and 37 through 41, respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise JWB's basic financial statements. The schedule of receipts and expenditures related to the Deepwater Horizon Oil Spill, on page 42, is presented for the purpose of additional analysis and is not a required part of the basic financial statements. The schedule of receipts and expenditures of funds related to the Deepwater Horizon Oil Spill is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of receipts and expenditures of funds related to the Deepwater Horizon Oil Spill is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 7, 2019, on our consideration of JWB's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of JWB's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering JWB's internal control over financial reporting and compliance.



Tampa, Florida
March 7, 2019

JUVENILE WELFARE BOARD
MANAGEMENT'S DISCUSSION AND ANALYSIS
SEPTEMBER 30, 2018
(UNAUDITED)

Our discussion and analysis of the financial performance of Juvenile Welfare Board ("JWB") provides an overview of the financial activities for the fiscal years ended September 30, 2018 and 2017. Please read it in conjunction with the financial statements which begin on page 11.

FINANCIAL HIGHLIGHTS

Fiscal year ending September 30, 2018 concludes the Juvenile Welfare Board's seventy second year of funding services that support children and families through programs in Pinellas County. The Juvenile Welfare Board invests in partnerships, innovation and advocacy to strengthen Pinellas County children and families. JWB has identified and invests annually in four strategic focus areas: School Readiness, School Success, the Prevention of Child Abuse and Neglect, and Strengthening Community. The goal of the School Readiness portfolio is to have all children enter kindergarten ready to learn. The goal of School Success is that children maintain or show improvement in grades, attendance, and behavior, and will achieve promotion to the next grade. The goal for the Prevention of Child Abuse & Neglect is for children to thrive in safe and healthy environments. Strengthening Community's goal is that children will benefit from collective neighborhood initiatives driven by empowered community leaders. In FY 18, JWB investments were \$8,983,643, \$16,014,848, \$20,644,884, and \$7,072,160, respectively, in these focus areas.

JWB partners with other agencies on three collective impact initiatives: Childhood Hunger, Grade-Level Reading, and Preventable Childhood Death. In FY 18 JWB spent \$47,000 on Childhood Hunger, \$94,000 on Grade-level Reading, and \$88,000 on Preventable Childhood Death.

In FY 18 JWB's total net position increased by \$1,445,139 (6.0%) over the prior fiscal year. The governmental activities include JWB and Pinellas Core Management Services, Inc. ("PCMS"), a 501(c) (3) not-for-profit corporation, which is a blended component unit to JWB's governmental activities. See Note 2 to the financial statements for further discussion. PCMS totals only 0.47% of JWB's net position.

JWB's governmental activities total expenses of \$61,795,831 reflected an increase over the prior year by \$3,921,195 (6.8%). Total revenues increased by \$4,670,065 (8%). Property tax revenue increased approximately \$4.4 million (7.6%).

In FY 18, JWB's revenues increased more than the increase in its expenditures. As a result, the General Fund saw a net increase of \$1,870,697. The Special Revenue Fund, PCMS, experienced a net decrease of \$4,169, resulting from general operating expenses.

The General Fund expenditures budget was unspent by \$9,642,440. This lapse resulted from approximately \$613 thousand in administration, net of the capital amount of \$72 thousand), \$4.1 million in children and families programming, and \$4.9 million in non-administration expenses.

JUVENILE WELFARE BOARD
MANAGEMENT'S DISCUSSION AND ANALYSIS
SEPTEMBER 30, 2018
(UNAUDITED)

OVERVIEW OF THE FINANCIAL STATEMENTS

The focus of the financial statements is on JWB as a whole (government-wide) and the major individual funds allowing for comparisons and enhanced accountability. The sections are as follows: Management's Discussion and Analysis, Basic Financial Statements (Government-Wide and Fund Financial Statements) along with the Notes to the Financial Statements and Required Supplementary Information.

Government-wide Financial Statements

The government-wide financial statements present readers a broad overview of JWB's financial operations for the fiscal year in a manner similar to a private sector business. There is only one category, which is the governmental fund. The governmental fund includes the JWB General Fund and the PCMS Special Revenue Fund. All of JWB's basic services are considered to be governmental activities, including administration and services to children and families. Property taxes finance most of these activities. PCMS is a legally separate not-for-profit entity; however, it meets the criteria of a blended component unit with JWB, and is thus accounted for in the Special Revenue Fund of the governmental fund.

The Statement of Net Position presents information on JWB's assets and deferred outflows of resources and liabilities and deferred inflows of resources, with the difference being reported as net position. Over time, changes in net position (increases and decreases) may serve as a useful indicator of whether the financial position of JWB is improving or deteriorating.

The Statement of Activities presents the change in JWB's net position during the fiscal year. Revenues and expenses are accounted for on the accrual basis of accounting in this report. Revenues and expenses are recorded when the underlying transaction occurs. Therefore, some revenues and expenses reported will result in expenditures in future years (e.g. earned but unused vacation/sick leave). Depreciation for all capital assets is also recorded.

These two statements (Statement of Net Position and Statement of Activities) report JWB's net position and the changes thereof.

The value of Pinellas County properties increased by 7.97% for FY 18. The .8981 millage rate adopted yielded \$64,124,634 in total ad valorem revenues, an increase of \$4,640,851.

JWB derives nearly all of its revenues from property taxes, but does receive amounts from interest revenue as well as rental income from 2-1-1 Tampa Bay Cares for space leased in the building JWB occupies. Interest revenue has steadily increased over the last couple of years. In FY 18, interest revenue increased \$330,948 or 110% over the prior fiscal year.

Fund Financial Statements

A fund is a self-balancing group of accounts used to maintain control over resources intended to be used for specific purposes. JWB uses the governmental fund. The fund financial statements focus on major funds, not JWB as a whole.

The governmental fund financial statements provide information based on current inflows and outflows of spendable resources and the balances available at the end of the fiscal year. These statements provide the detail to develop the budget or financial plan. They also allow for current budget compliance to be confirmed. A reconciliation of the governmental fund financial statements with the governmental activities included in the government-wide financial statements is provided at the end of the related financial statements to facilitate comparison. One element of the reconciliation is long-term liabilities, which are not due and payable in the current period and therefore are not reported in the fund financial statements. The other is capital assets used in governmental activities which are not financial resources and not reported in the fund financial statements.

JUVENILE WELFARE BOARD
MANAGEMENT'S DISCUSSION AND ANALYSIS
SEPTEMBER 30, 2018
(UNAUDITED)

JWB uses the General Fund and the Special Revenue Fund to record governmental activities. The General Fund is used to account for all JWB financial resources except those required to be reported in another fund. The Special Revenue Fund is used to account for the activities of PCMS.

Notes to the Financial Statements

The notes provide additional information that is important to the reader in attaining a full understanding of the data presented in the financial statements.

Other Supplementary Information

JWB adopts an annual appropriated budget for its governmental funds. A budgetary comparison schedule has been provided as supplementary information. The required supplementary information consists of the Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget to Actual - General Fund (Budgetary Basis); Schedule of Proportionate Share of Net Pension Liability – Florida Retirement System Pension Plan; Schedule of Contributions – Florida Retirement System; Schedule of Proportionate Share of Net Pension Liability – Health Insurance Subsidy Pension Plan; and Schedule of Contributions – Health Insurance Subsidy Pension Plan.

JUVENILE WELFARE BOARD
MANAGEMENT'S DISCUSSION AND ANALYSIS
 SEPTEMBER 30, 2018
 (UNAUDITED)

GOVERNMENT-WIDE FINANCIAL ANALYSIS

The table below reflects the condensed Statement of Net Position compared to the prior year. As of September 30, 2018, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by approximately \$25 million. This is an increase of \$1,445,139 over the prior year.

	Governmental Activities	
	2018	2017
Current and other assets	\$ 31,792,785	\$ 30,337,068
Capital assets/ long term note receivable	3,552,192	3,854,290
Total Assets	<u>35,344,977</u>	<u>34,191,358</u>
Deferred outflow of resources		
Deferred amount related to pensions	1,425,296	1,371,919
Total Deferred Outflow of Resources	<u>1,425,296</u>	<u>1,371,919</u>
Other liabilities	6,783,690	7,287,538
Long-term liabilities	4,146,234	4,002,255
Total Liabilities	<u>10,929,924</u>	<u>11,289,793</u>
Deferred inflow of resources		
Deferred amount related to pensions	464,030	342,304
Total Deferred Inflow of Resources	<u>464,030</u>	<u>342,304</u>
Net assets:		
Net investment in capital assets	3,545,498	3,749,885
Unrestricted	21,830,821	20,181,295
Total Net Assets	<u>\$ 25,376,319</u>	<u>\$ 23,931,180</u>

Current assets increased by \$1,455,717 in FY 2018. Receivables decreased because of the reduction in note receivable from St. Petersburg College based on the payments received during the year. Capital assets decreased; there were more removals than additions of furniture, equipment and building improvements, net of depreciation for the period. The net investment in capital assets (buildings, improvements, capitalized software, and furniture and equipment) and note receivable represents 14% of JWB's total net position. Total liabilities decreased by \$359,869. The decrease in accounts payable offset the increase in the net pension liability of retirement plans. A decrease occurred in the long-term portion of accrued absences. Net investments in capital assets are \$204,387 less than the prior year. It is reduced by leases payable and also includes the retirement and addition of equipment. The unrestricted net position increased by 8.2% from prior fiscal year.

The following schedule reflects the condensed Statement of Activities compared to the prior year. As of September 30, 2018, revenues exceeded expenses by 1,445,139, an increase of 107.6% over the prior year.

JUVENILE WELFARE BOARD
MANAGEMENT'S DISCUSSION AND ANALYSIS
 SEPTEMBER 30, 2018
 (UNAUDITED)

	Governmental Activities	
	2018	2017
Revenues:		
Program revenues:		
Charges for services	\$ 21,081	\$ 21,539
Contributions	203,759	244,808
General revenues:		
Property taxes	62,367,295	57,972,153
Investment income	632,677	301,729
Miscellaneous	16,158	30,676
Total Revenues	<u>63,240,970</u>	<u>58,570,905</u>
Expenses:		
Administration	8,035,560	7,687,492
Children & family programs	53,760,271	50,187,144
Total Expenses	<u>61,795,831</u>	<u>57,874,636</u>
Increase in net position	1,445,139	696,269
Net Position -Beginning of Year	<u>23,931,180</u>	<u>23,234,911</u>
Net Assets – End of Year	<u>\$ 25,376,319</u>	<u>\$ 23,931,180</u>

The total revenue for governmental activities increased by \$4,670,065 (8.0%) from FY 17. Property taxes are the main source of income for JWB at 98.6% of total revenues. Investment income is the next highest source of revenue. Total expenses increased by 6.8% over the prior year due to the increase in expenditures in administration and children and family programs.

Governmental Activities

Property taxes remain the main revenue source for JWB. Other sources of revenue such as contributions are the next highest source of revenue, with miscellaneous revenue being the smallest percentage at .03%.

The current property tax valuation for FY 18 was \$74 billion, which is an overall increase of 7.97% over FY 17, and it is currently projected that property tax revenue will continue to increase in future years.

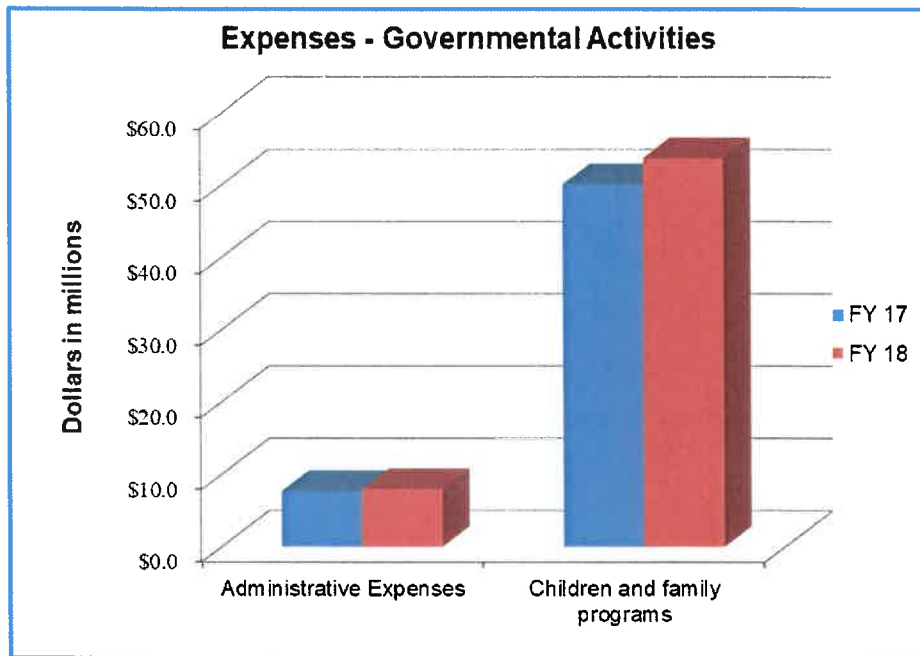
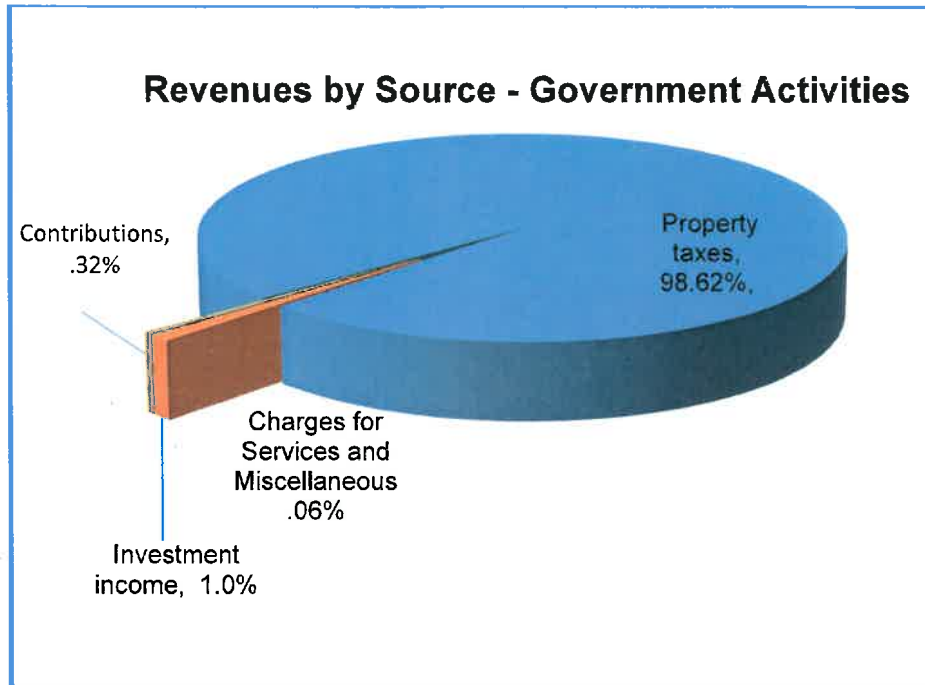
For FY 18, the budget reflects a millage rate of .8981 mills, which is the same rate as the prior year. The overall initial operating budget was \$70 million, an increase of 11.6% over the amended budget for FY 17.

Contributions decreased from approximately \$245 thousand to approximately \$204 thousand.

JWB investment revenue increased from \$301,729 to \$632,677, or approximately 109.7%.

JUVENILE WELFARE BOARD
MANAGEMENT'S DISCUSSION AND ANALYSIS
 SEPTEMBER 30, 2018
 (UNAUDITED)

The revenue sources along with expense by activity are presented in the chart below.



The total expense of the governmental activities increased by approximately \$3.9 million over the prior year.

Administrative expense increased 4.5% and the children and family program expense increased by approximately \$3.6 million.

JUVENILE WELFARE BOARD
MANAGEMENT'S DISCUSSION AND ANALYSIS
 SEPTEMBER 30, 2018
 (UNAUDITED)

FINANCIAL ANALYSIS OF THE GOVERNMENTAL FUNDS

General Fund

At the end of FY 18, JWB's General Fund balance was approximately \$24.6 million (an increase of \$1,870,697). The fund balance consists of assigned funds in the amount of \$5,983,113 and \$18,628,724 in unassigned funds.

Special Revenue Fund (Pinellas Core Management Services, Inc.)

There is a minimal fund balance for PCMS, which originally was assumed under the transition to JWB in FY 10. Increased revenue activity from the fiscal year ended September 30, 2012 requires PCMS activity to be recognized in the Special Revenue Fund (see Note 2 for further discussion). The Special Revenue Fund balance at September 30, 2018 is \$118,676. This is a reduction of \$4,169 from the prior year and is effectuated through a transfer from the General Fund.

Budgetary Highlights

The Children and family program budget for FY18 reflects an increase of \$532 thousand over FY17. This increase is attributed to, and also proportional to, the increase in ad valorem revenue. The final budget for each Strategic Focus area within Children and Family Programs reflects an increase from the original budget due to a reallocation of \$6.5 million that was initially identified for Future Programming.

The shortfall in spending for the Children and Family Programs of \$4.1 million represents a lapse of approximately 6%. This percentage is in line with the historical average. This spending lapse was primarily attributed to staffing vacancies for funded programs, and slower spending patterns due to delayed implementation of certain new and expanded programs.

The administrative budget for FY18 reflects an increase of \$309 thousand over FY17. This is an increase of 5%, and is less than proportional compared to the increase in Children and Family Programs. The unexpended amount of \$6685 thousand represents 9% of the administrative budget, and is proportional to the historical spending trend.

The non-administration budget of \$9.3 million represents an increase of \$6.7M over FY17. This segment of the budget includes property appraiser and tax collector fees, information technology and other capital projects, Contingency, and the unallocated Future Programming funds. The unspent amount, \$4.9 million is primarily attributed to delayed capital project implementation and the lapse in unallocated Future Programming funds.

Capital Assets

JWB's capital assets for the governmental activities is approximately \$3.55 million, net of accumulated depreciation. This represents a \$209,059 decrease, net of depreciation, from September 30, 2017. The chart below includes land, buildings, improvements, and equipment with the accumulated depreciation deducted.

	Governmental Activities	
	2018	2017
Capital lease - St. Petersburg College	\$ 3,067,707	\$ 3,169,054
Furniture, fixtures, and equipment	478,074	581,158
Capital lease - Equipment	6,411	11,039
Total	\$ 3,552,192	\$ 3,761,251

JUVENILE WELFARE BOARD
MANAGEMENT'S DISCUSSION AND ANALYSIS
 SEPTEMBER 30, 2018
 (UNAUDITED)

The decrease in capital assets occurred from the net effect of additions and decreases in capital leases and furniture, fixtures, and equipment.

Long-term Liability Administration

As of September 30, 2018, the Juvenile Welfare Board had approximately \$4.1 million in long-term liabilities. Of that amount \$3.8 million is net pension liability. See Note 8-Long term liabilities. The remainder is the long-term portion of both compensated balances, other liability and capital leases for equipment. The chart below shows the balances of the long-term liabilities:

	Beginning Balance	Increases	Decreases	Ending Balance	Due in One Year
Compensated absences	\$ 347,703	\$ -	\$ 25,687	\$ 322,016	\$ 84,488
Capital Leases - Equipment	11,366	-	4,672	6,694	4,439
Other liability	-	2,514	-	2,514	-
Net pension liability	3,643,186	171,824	-	3,815,010	34,143
Total	\$ 4,002,255	\$ 174,338	\$ 30,359	\$ 4,146,234	\$ 123,070

Economic Factors

The dollar volume on single family homes increased 19.6% from \$284.6M in September 2017 compared to \$340.5M in September 2018. The Median sales price for a single family home increased 3.2% from last year. The median sales price in 2017 was \$248 thousand and in 2018 was \$256 thousand. Property tax revenue continues to increase and in the fiscal year ended September 30, 2018, JWB recognized an increase from the prior year of 7.6% and additional Ad Valorem revenue of \$4.4M. JWB has maintained a flat mileage rate of .8981 since 2013. Also, interest rates have continued to increase and JWB saw an increase in interest revenue of \$331 thousand from the FY 17 to FY 18.

REQUESTS FOR INFORMATION

JWB's financial statements are designed to present users (citizens, taxpayers) with a general overview. If you have questions about this report or need additional financial information, contact Juvenile Welfare Board Finance Department, 14155 58th Street North, Clearwater, FL 33760 or visit our website at: www.jwbpinellas.org.

JUVENILE WELFARE BOARD
STATEMENT OF NET POSITION

SEPTEMBER 30, 2018
(WITH SUMMARIZED FINANCIAL INFORMATION FOR 2017)

	Governmental Activities	
	2018	2017
ASSETS		
Cash and cash equivalents	\$ 13,634,571	\$ 16,164,293
Investments	17,164,705	13,280,215
Due from other governments	639,423	526,694
Due from other agencies	145,497	110,673
Receivables	1,088	5,289
Other assets	114,462	67,168
Note receivable:		
Due within one year	93,039	182,736
Due in more than one year	-	93,039
Capital assets, net of accumulated depreciation	3,552,192	3,761,251
Total Assets	35,344,977	34,191,358
Deferred outflow of resources		
Deferred Actuarial Losses - Pensions	1,425,296	1,371,919
Total Deferred Outflow of Resources	1,425,296	1,371,919
LIABILITIES		
Payable to agencies	6,053,331	6,244,729
Accounts payable	592,450	884,788
Other payables	50,196	68,068
Accrued salary and benefits	87,713	89,953
Long-term liabilities:		
Due within one year	123,070	143,299
Due in more than one year	4,023,164	3,858,956
Total Liabilities	10,929,924	11,289,793
Deferred inflow of resources		
Deferred Actuarial Gains - Pensions	464,030	342,304
Total Deferred Inflow of Resources	464,030	342,304
NET POSITION		
Net investment in capital assets	3,545,498	3,749,885
Unrestricted	21,830,821	20,181,295
Total Net Position	\$ 25,376,319	\$ 23,931,180